PUBLIC MANAGEMENT

1962

VOLUME XLIV

The Monthly Journal of the
INTERNATIONAL CITY MANAGERS' ASSOCIATION
1313 East 60th Street · Chicago 37 · Illinois

PUBLIC MANAGEMENT

1962

VOLUME XLIV

The Monthly Journal of the
INTERNATIONAL CITY MANAGERS' ASSOCIATION
1313 East 60th Street · Chicago 37 · Illinois

PUBLIC MANAGEMENT INDEX

VOLUME XLIV, 1962

The nature of each entry in this index is identified by the following symbols: (A) original articles; (N) news articles in section on News of the Month; (C) short items in section on What Cities are Doing; (D) articles abstracted in section titled Management Digest. Each entry shows, in the following order, the author, title, page reference, and nature of the item. Following the subject-matter index is an author index.

The page numbers of the 12 issues for the 1962 volume are as follows:

January	1–24	July	145–168
February	25–48	August	169–192
March	49–72	September	193–216
April	73–96	October	217–240
May	97–120	November	241–264
June	121–144	December	265–302

Administration

Administrative manual, 233C; Develops administrative manual, 115C; ICMA co-sponsors conference on administrative leadership, 207N. *See also* Management.

Annexation

Annexation news, 162C; Annexation program, 139C; Fringe area developments, 43C; Municipal annexations in 1961 set another record, 133N; Two states strengthen laws for incorporation and annexation, 39-40N; Voters approve annexation, 259C.

Apportionment

Intense interest generated by reapportionment decision, 255–56N; Legislative apportionment, 159C; State apportionment subject to judicial review, 110–11N; To expand apportionment service, 189C.

Bonds

Are state and municipal bonds tax-exempt?, 65N; Attitudes on bond issues, 113–14C; Bars plant construction bonds, 114C; Bond sale record established, 209C; Bond sales hit new high, 259C; Citizen financing for bonds, 115C; Establishes bond reserve fund, 292C; Industrial aid bonds, 42C; Large-denomination bonds, 44C; Large volume of state and local bonds approved, 286–87N; Larger denomination bonds, 188C; Meeting on tax-exempt securities, 189C; Preferences of bond buyers, 138C; Reports issued on state controls over local debt, 64N; Sets new debt limit, 69C.

Budgets

Budget stresses priorities, 114–15C; Report covers role of city manager in budgeting, 131–32N; Webb, Walter L., A review of city budgets, 225–27A.

Censorship

Court decisions on obscenity, 112C.

Central Business District

Central area redevelopment, 162C; Miller, Richard D., Plans and public improvements preserve central area, 15N; Pedestrian walkway serves CBD, 41C; Sharp, F. W., Pedestrian mall is center of downtown redevelopment, 184–85N; Special assessment bonds to finance redevelopment, 88–89N. *See also* Planning.

City Council

Council meeting preparations, 161C; Issues councilmen's handbook, 211C; MacCorkle, Stuart A., Council-administrative relationships, 170–72A.

City Managers

Attendance record set at ICMA annual conference, 257N; Brackett, Woodbury, The changing role of the city manager, 2–3A; Carrell, Jeptha J., The role of the city manager: a survey report, 74–78A; Grundstein, Nathan D., What is meant by leadership?, 242–46A; ICMA holds annual meeting in Miami Beach, 14N; Jones, Russell D., The changing role of the city manager, 122–26A; Kammerer, Gladys M., Is the manager a political leader?—yes, 26–29A; Lockard, Duane, Dual role of city managers—a future dilemma, 261D; Mac-

Corkle, Stuart A., Tenure of city managers, 150–53A; New ICMA directory shows assistants to managers, 16N; Pope, H. G., Is the manager a political leader?—no, 30–33A.

Civil Defense

City sharpens CD plan, 290C; Civil defense for schools, 92C; County CD preparations, 19C; Fallout shelter ordinance, 20C; Hamann, Anthony P., Community shelter program recommended for city, 87N; Metropolitan civil defense, 44C; New civil defense planning, 19C.

Codes of Ethics

Adopts code of ethics, 235C; Despres, Leon M., City council adopts report on ethical conduct, 131N; Code of ethics adopted for city employees, 288N; Federal code of ethics, 42–43C; New city charter includes code of ethics, 39N; Nolting, Orin F., A code of ethics for municipal government, 50–53A; Planning code of ethics, 188C; State municipal association adopts code of ethics, 231N.

Communications

Fire radio change-over, 292C; New fire alert system, 93C.

Council-Manager Government

Council-manager plan gains in popularity, 289N; Gunter, Elder, Professional development and change, 281–84A; Seventy-six council-manager adoptions recorded in 1961, 40N; Sherbenou, Edgar L., Relationship of council-manager plan to social class, 21D. *See also* City Managers.

Courts

Erickson, Hugo G., Establishes municipal ordinance violations bureau, 108–109N; Judicial developments, 66–67C; Judicial reform, 259–60C; State court reorganization, 115C.

Crime

Crime increases by 2 per cent, 92C; Crime rate increase, 212C; Holiday preparations, 41C.

Data Processing

Contracts for data processing, 290C; Data processing conversion, 41C; Data processing for planning, 18C; Simon, Herbert A., Technological change, 277–80A; Installs data processing, 163C; Punched card utility billing, 41C; Spencer, S. A., The role of management in computer development, 46D; Teen-agers volunteer services, 209C.

Economic Trends

Fisher, Joseph L., Economic forces, 266–70A; Increases in family income, 235C; Recent economic trends, 12–13A, 154–55A; Studies issued on economics of urban governments, 88N.

Education

Cloner, Alexander, Executive development program for city department heads, 184N; Driver-education training, 294C; Fire training in schools, 209C; Graduate-level training grant, 90C; Hughes, I. Harding, Jr., Cadet program combines fire and police duties, 230–31N; Police cadet program, 115C; School systems reduced, 188–89C; Student information brochure, 293–94C. *See also* Training.

Employee Relations

Adopts labor measure, 208C; Employee-management cooperation in the federal service, 204N; Executive order covers federal employee relations, 62N; Lacy, Joe M., Employee committee reviews personnel program, 63N; Sharpe, Carleton F., and Elisha C. Freedman, Collective bargaining in a council-manager city, 141D; Zander, Arnold S., Collective bargaining: a union view, 141D. *See also* Personnel.

Finance

City adopts use-benefit sewer service charge, 134N; City government finances, 210C; City revenues, 292–93C; Electric franchise payments, 161C; Financing street lighting, 92C; Improving financial procedures, 189C; Increased service charges, 258–59C; Issues new edition of finance management manual, 256N; Issues reports on sewer and refuse charges, 182N; Keyes, James D., and Robert J. Kaldenbach, Measuring financial needs and ability to pay, 118D; Mangum, Garth L., More revenue by use of the benefit principle, 118D; New municipal revenues, 45C; Price index conversion, 113C; Reassessment program under way, 208C; Recent finance news, 68–69C; Sidewalk program well liked, 259C; Uniform accounting procedures, 291C. *See also* Bonds, Budgets, Insurance, Purchasing, Taxation.

Fire

Fire inspections in homes, 210C; Fire losses set records, 45C; Intercity fire aid, 19C; Johnson, Carl P., Firemen to receive instruction in radiation hazards, 256–57N; 200 cities join fire defense institute, 38N; Women's fire brigade, 116C. *See also* Public Safety.

Governmental Consolidation

City-county merger approved, 66C, 114C; City-county merger rejected, 189C; City-county mergers vetoed, 290C; Consolidation falls short, 159C; Lovelace, Robert, City-county consolidation approved by voters, 183N; Merger fails by three votes, 260C; Mergers in Virginia, 211C.

Housing

Analyzes forces for and against housing proposal, 185N; Bans housing discrimination, 210–11C; Bigger and better houses, 187C; Housing series completed, 91C; Housing starts increase, 236C; New approach to housing code, 113C; Public housing referenda, 42C; Status of public housing, 188C; Udall, E. Earl, City has cooperative campaign for housing demolitions, 87–88N. *See also* Urban Renewal.

Incorporation

Guidelines on incorporation, 187C.

Industrial Development

Oklahoma industrial development, 137C; Swanton, James H., The municipal quest for industry, 79–83A.

Insurance

Lacy, Joe M., Insurance program provides good coverage at low cost, 37N; Reciprocal insurance wins bid, 234C; Reducing city insurance costs, 237C; Savings on city insurance, 208C; Savings on city insurance, 233C; Tort immunity abolished, 19C; Tort immunity abolished for Wisconsin cities, 186N; Weimer, George M., Insurance policies consolidated, costs reduced, 133–34N.

Intergovernmental Relations

Bane, Frank, Recommendations for improving intergovernmental relations, 4–6A; Governors conference indorses urban proposals, 205–206N; Intercity conference formed, 188C; Intergovernmental approach to social problems of slums, 37–38N; Intergovernmental commission authorizes new studies, 136N; Interjurisdictional agreements evaluated in study, 61N; Local governments need more latitude, 284–86N; More state-local studies to be undertaken, 39N; Nelson, John P., Intergovernmental committee serves six-county area, 111N; Service for regional councils, 159C; State-local cooperation, 17C; Tristate cooperation, 43C; Two-county regional planning, 211C; Workshop held on voluntary regional organizations, 206N. *See also* Metropolitan Areas.

Library

Amnesty for book borrowers, 237C.

Management

Auctions surplus property, 41C; Aull, George H., Jr., Better performance through motivation, 98–102A; Brown, David S., Changes in management, 274–77A; Consolidation of repair facilities, 293C; Departmental reorganization, 163C; Dyer, Frederick C., Writing and editorial review are management functions, 94D; Engel, Edmund L., Performance reports used with performance budgets, 63–64N; Goode, Cecil E., Providing the basic ingredients for leadership development, 238D; Kennedy, Stanley E., Barriers to effective communications, 102–104A; Kiepper, Alan F., County develops records management program, 158N; Koontz, Harold, Clarifying the conflicting theories of management, 191D; Microfilm for record storage, 112C; Microfilming vital records, 139C; Municipal savings, 18C; Pfiffner, John M., Applying social science findings to management practice, 261D; Piatt, Richard B., New methods for issuing city code sections, 182–83N; Service request procedures, 45C; Webster, Eric, Less talk and more action for effective meetings, 295D; Zack, Earl R., Motivating "knowledge" workers to better performance, 295D. *See also* Administration.

Metropolitan Areas

Humes, Samuel, Organization for metropolitan cooperation, 105–107A; Independent special districts, 209C; League statement opposes metropolitan government, 89N; Metro expansion defeated, 292C; Metropolitan council approved, 114C. *See also* Intergovernmental Relations.

Motor Equipment

City vehicle policy, 160C; Compact car costs, 42C; Mobile service station, 260C; Outlines vehicle usage policy, 235C; Police and traffic, 138C; Vehicle safety devices, 41C.

Municipal Government

Adopts work relief program, 233–34C; AEC regulations, 19–20C; Alcoholic rehabilitation program, 258C; All-America city spruces up, 291–92C; Arbena, Joseph F., The 1962 census of governments, 57–59A; Clean-up campaign, 43C; Eleven cities named for all-America city awards, 109–10N; Court upholds home rule, 290C; Esser, George H., Jr., Next steps in improving local government, 7–11A; Expanded programs for local government associations, 289N; Institute for local self-government, 294C; IULA grant for city program, 68C; Mitchell, James M., The Brookings urban policy conferences, 218–21A; Municipal congress issues 32 resolutions calling for action, 256N; New city charter, 68C; New suburban town law, 190C; Operation shipshape, 44C; People-to-people program, 212C; Preference for country living, 234–35C; Public works and highways are major congressional acts, 285N; Sister-city ceremonies, 163C; Surveys to be made for 1962 census of governments, 185–86N; To fight dutch elm disease, 290–91C; Uniform newspaper racks, 237C; Welfare recipients work for city, 17C; Wishcamper, Ed W., The role of the press in promoting good city government, 246–48A. *See also* Council-Manager Government, Intergovernmental Relations, Metropolitan Areas.

Ordinances

Adopts go-kart ordinance, 235C; Codification of ordinances, 17C; Dog control measures, 91C; Glass door ordinances, 139C; Real estate certifications, 69C; Recent ordinances, 162, 234C; Recent ordinances adopted, 68C.

Organization

Davis, Keith, Influence of group behavior on the organization chart, 191D; Golembiewski, Robert L., Moral appraisal of organization theory, 213D; Harrison, James C., Jr., Art of delegation: to stay on top of the job, 46D; Leavitt, Harold J., Differentiation in management organization, 213D.

Parking

Lease-purchase parking lots, 68C; Mechanical parking systems, 112C; Parking meter losses, 20C; Study shows shortages of on-street parking space, 229–30N.

Personnel

Adopt travel regulations, 236C; Aids for job applicants, 139C; Batson, Robert J., and Eleanor R. Batson, Improving public recruitment for college graduates, 21C; Broadens promotional exams, 66C; City employment increases, 90–91C; Corson, John J., Better personnel in local government, 34–36A; Employee safety programs, 137C;

Employee suggestion program, 44–45C; Employment of the handicapped, 189–90C; Luepke, Clement J., Safeguarding the public employee, 146–50A; Manpower utilization program, 208–209C; Mitchell, James M., The new horizons in personnel management, 70D; New performance report, 139C; Nigro, Felix A., The personnel management outlook for the sixties, 70D; Personnel news, 232–33C; Recent personnel developments, 67–68C, 292C; Recruiting equipment operators, 43–44C; Recruitment recognition, 233C; Safety program initiated, 18C; Simplified job application form, 190C; Simplified recruitment, 19C; Speeds up hiring, 113C; Suggestion awards program, 294C; Travel allowance policy, 160C; Uniforms pay off, 43C; Washnis, George J., City begins employee development program, 205N; Washnis, George J., City program for control of emergency leave, 157–58N. *See also* Employee Relations, Salaries, Training.

Planning

Airports liable for property damage from plane noise, 89N; Andrews, Lynn H., Area improvement: key to community betterment, 222–25A; Area planning powers, 69C; City-county planning, 140C; Clark, Robert A., New techniques for city planning, 249–53A; Coin-operated dry cleaning, 291C; Community development agency, 159C; Community work program, 232C; Cooperative planning studies, 112C; Cultural heritage commission, 294C; Division of urban affairs, 211C; "Foresight" to build park, 293C; Freeway planning, 137C; Glenn, Robert A., City takes steps to develop property conservation, 14–15N; Grossman, Howard J., County provides area-wide planning assistance, 38–39N; Heikoff, Joseph M., The XYZ's of community planning, 54–57A; HHFA fact sheets, 17C; Historic district established, 236C; Issues directory of area planning agencies, 182N; Land use inventory, 139–40C; Open space developments, 91–92C; Planning and development, 69C; Potthoff, E. H., Jr., City survey shows need for arena, music hall-theater, 132–33N; Statement of general objectives, 233C; Studies cover economics, intergovernmental planning, 204–205N; To preserve historic areas, 138C; Workshop explores space age, 187C; Ylvisaker, Paul, Social and cultural change, 270–73A. *See also* Annexation, Central Business District, Industrial Development, Intergovernmental Relations, Metropolitan Areas, Population, Urban Renewal, Zoning.

Police

Develops state-wide police training standards, 288N; Forms speakers club, 260C; Policemen as decoys, 209–10C; Six cities organize municipal police academy, 111N; Social psychology for policemen, 210C; State-wide police training, 42C; Union can include police, 44C. *See also* Public Safety.

Population

Publishes graphic analysis of population data, 288–89N; Statistics on national mobility, 232C; Twenty-three special censuses in 1961, 140C.

Public Buildings

Central area development, 235C; Civic center development, 190C; Civic center progress, 161C; Cooperative library building, 159–60C; Emergency government center, 212C; Parker, Verne, City centralizes custodial cleaning services, 156–57N; Scanlon, T. J., Work begun on civic and cultural center, 157N.

Public Health

Anniversary of fluoridation, 163C; Environmental health planning for county area, 132N; Issues food service manual, 160–61C; Mulrooney, Keith F., Community responsibility for mental health, 127–30A; Thirteen states adopt local mental health laws, 135N.

Public Relations

Cities act to improve public relations programs, 228N; Civic hostesses, 190C; Holds town-hall meeting, 208C; Information center highlights recent PR programs, 156N; Stephenson, Allen B., Community improvements reviewed in citizen forums, 254–55N; Welcome letters highlight recent PR activities, 15–16N. *See also* Public Reporting.

Public Reporting

Aleshire, F. D., City hall newsletter rates high with citizens, 110N; City television series, 117C; Recent developments in annual reports, 202–203A.

Public Safety

AFL-CIO backs fire fighters, 67C; Fire-police reorganization, 137C.

Public Works

Adopts sewerage program for local units, 257N; APWA research foundation meets, 18C; Auditing water meters, 292C; Cities need sewage plants, 290C; Public works planning, 116C; To speed up public works, 237C.; Water reclamation study, 294C.

Publications

City hall bookshelf, 22, 47, 71, 95, 119, 142–43, 165, 192, 214, 239–40, 262; ICMA to publish 1962 edition of municipal year book, 135N; Issues city government policies, 236–37C.

Purchasing

Buying police uniforms, 140C; Establishes centralized purchasing, 234C; Issues purchasing model, 212C; Issues purchasing reports, 160C; Local governments victims of identical bidding, 287N; Purchasing news, 67C; Specifications committee, 258C; Work on bid-rigging damages, 17C.

Race Relations

Anti-bias ordinance sustained, 162C.

Recreation

Golf courses increase, 20C; Hegel, Robert L., Voters approve financing full recreation program,

16N; Park institute publishes management aid series, 231N; Recreation and park programs expand in leisure-time era, 109N.

Refuse Collection and Disposal

Chenoweth, Tom, City-wide clean-up campaign successfully concluded, 207N; City buys refuse containers, 66C; Compost plant opened, 258C; Edwards, Robert A., Paper bags used in new refuse collection plan, 229N; New garbage collection rates, 209C; Paper bag refuse collection, 233C; PR for refuse collection, 187–88C.

Salaries

Corson, John J., Why must government employees be paid less?, 94D; Kaponya, Paul J., Considerations in placing all workers on salaried basis, 164D.

Senior Citizens

Glassford, Albert F., Study shows city's role in serving aging population, 60N; Housing for the elderly, 160C; Progress reported on senior citizen housing programs, 230N; Smith, Frances M., The mature person adjusts to the aging process, 164D.

Subdivisions

Intercity subdivision tour, 45C; Subdivision reimbursement policy, 293C; Subdivision rules cover schools, bonding, and improvements, 61–62N.

Taxation

Approve sales tax increase, 189C; City adopts gasoline tax, 293C; City adopts income tax, 161C; City income taxes adopted, 237C; Sales taxes: added and dropped, 93C; Tinstman, R. M., City revises delinquent tax program, 206–207N.

Traffic

Accident statistics, 211–12C; Air pollution control, 20C; Better driving techniques, 211C; Douthit, Ancil M., Safe driving program reduces chargeable accidents, 183–84N; Safety digest goes "fast," 291C; Steps taken to reduce air pollution from cars, 134–35N; Traffic view ordinance, 293C. *See also* Parking.

Training

Cooperation in supervisory methods, 92–93C; Cooperative training program, 93C; Douthit, Ancil M., City holds its first local government day, 286N; Forty-six managers take advanced training program, 132N; Harrell, C. A., and W. D. Heisel, Developing city employees, 178–81A; Lange, W. H., City sponsors recreation administration intern, 228–29N; Levinson, Harry, Psychological barriers to executive development, 238D; Manpower development act, 116C; Orientation for city employees, 93C; Report on post-entry training in Western Europe released, 255N; Schrader, George R., Sponsors training in human relations, communications, 135–36N; Schriever, Paul, Municipal in-service training—performance and prospects, 173–77A; Sponsors management seminar, 114C; Starick, Herbert W., Training and education used for housing code work, 254N; State provides fire training, 115C; Supervisory development training, 17–18C; Townsend, B. Richter, Fire chiefs adopt statement on administrative training, 64–65N; Wolfer, D. P., In-service training covers executive development, 60–61N; Workshop on local government, 90C. *See also* Education, Personnel.

Transportation

Agency makes transportation grant, 291C; Cowdery, Richard C., Intergovernmental transportation planning, 83–86A; Expressway needs questioned, 258C; Local highway study lists plan recommendations, 286–88N; Opposes mass transit aid, 140C; Regional transportation study, 112–13C; Reject city bus service, 162–63C; Subsidy is not discrimination, 116C; Transit needs money, innovations, 91C; Transportation project, 162C; Tri-county agency proposes 71-mile transit system, 158N; Urban transportation aids, 117C. *See also* Planning.

Urban Renewal

Building repair law enacted, 138C; Duggar, George S., Urban renewal: current criticism and the search for a rationale, 194–97A; Sharpe, Carleton F., Teamwork in urban renewal, 198–201A; Trouble for urban renewal, 232C; Urban renewal aids arts, 259C. *See also* Housing, Planning.

Utilities

City-owned utility earnings, 67C; Cooperative power supply, 140C; FCC commissioner describes city use of TV, 186N; Federal court upholds subscription TV, 204N; Municipal gas plants organize, 208C; Operates nuclear power reactor, 234C; Saline water conversion, 236C; Three water conversion plants now in operation, 108N; Utility cash spurs development, 259C.

Zoning

Economic development district, 116C; Regulating air conditioners, 90C; Removal of advertising signs, 92C; Spot zoning condemned, 138–39C; To formalize zoning hearings, 66C; Zoning for park sites, 232C; Zoning ordinance exemption, 18C.

AUTHOR INDEX, VOLUME XLIV, 1962

Aleshire, F. D., 110
Andrews, Lynn H., 222–25
Arbena, Joseph F., 57–59
Aull, George H., Jr., 98–102

Bane, Frank, 4–6
Batson, Eleanor R., 21
Batson, Robert J., 21
Brackett, Woodbury, 2–3
Brown, David S., 274–77

Carrell, Jeptha J., 74–78
Chenoweth, Tom, 207
Clark, Robert A., 249–53
Cloner, Alexander, 184
Corson, John J., 34–36, 94
Cowdery, Richard C., 83–86

Davis, Keith, 191
Despres, Leon M., 131
Douthit, Ancil M., 183–84, 286
Duggar, George S., 194–97
Dyer, Frederick C., 94

Edwards, Robert A., 229
Engel, Edmund L., 63–64
Erickson, Hugo G., 108–109
Esser, George H., Jr., 7–11

Fisher, Joseph L., 266–70
Freedman, Elisha C., 141

Glassford, Albert F., 60
Glenn, Robert A., 14–15
Golembiewski, Robert L., 213
Goode, Cecil E., 238
Grossman, Howard J., 38–39
Grundstein, Nathan D., 242–46
Gunter, Elder, 281–84

Hamann, Anthony P., 87
Harrell, C. A., 178–81
Harrison, James C., Jr., 46
Hegel, Robert L., 16
Heikoff, Joseph M., 54–57
Heisel, W. D., 178–81
Hughes, I. Harding, Jr., 230–31
Humes, Samuel, 105–107

Johnson, Carl R., 256–57
Jones, Russell D., 122–26

Kaldenbach, Robert J., 118
Kammerer, Gladys M., 26–29
Kaponya, Paul J., 164
Kennedy, Stanley E., 102–104
Keyes, James D., 118
Kiepper, Alan F., 158
Koontz, Harold, 191

Lacy, Joe M., 37, 63
Lange, W. H., 228–29
Leavitt, Harold J., 213
Levinson, Harry, 238
Lockard, Duane, 261
Lovelace, Robert, 183
Luepke, Clement J., 146–50

MacCorkle, Stuart A., 150–53, 170–72
Mangum, Garth L., 118
Miller, Richard D., 15
Mitchell, James M., 70, 218–21
Mulrooney, Keith F., 127–30
Nelson, John P., 111
Nigro, Felix A., 70
Nolting, Orin F., 50–53

Parker, Verne, 156–57
Pfiffner, John M., 261
Piatt, Richard B., 182–83
Pope, H. G., 30–33
Potthoff, E. H., Jr., 132–33

Scanlon, T. J., 157
Schrader, George R., 135–36
Schriever, Paul, 173–77
Sharp, F. W., 184–85
Sharpe, Carleton F., 141, 198–201
Sherbenou, Edgar L., 21
Simon, Herbert A., 277–80
Smith, Frances M., 164
Spencer, S. A., 46
Starick, Herbert W., 254
Stephenson, Allen B., 254–55
Swanton, James H., 79–83

Tinstman, R. M., 206–207
Townsend, B. Richter, 64–65

Udall, E. Earl, 87–88

Washnis, George J., 157–58, 205
Webb, Walter L., 225–27
Webster, Eric, 295
Weimer, George M., 133–34
Wishcamper, Ed W., 246–48
Wolfer, D. P., 60–61

Ylvisaker, Paul, 270–73

Zack, Earl R., 295
Zander, Arnold S., 141